

J.B. CHEMICALS & Pharmaceuticals Ltd.

Acquisition of Brands & Related Assets from Sanzyme Private Limited

January 2022





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Company Overview

Corporate Snapshot

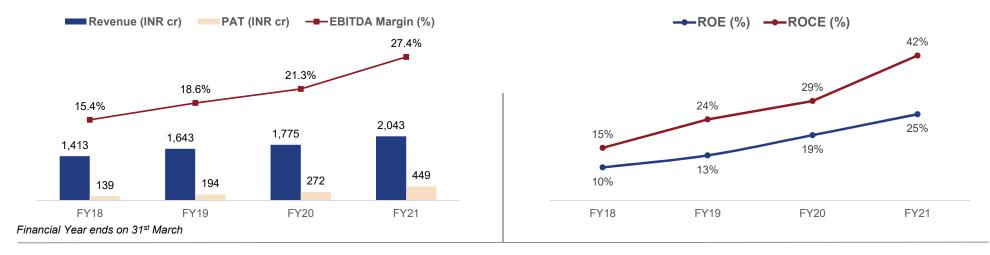


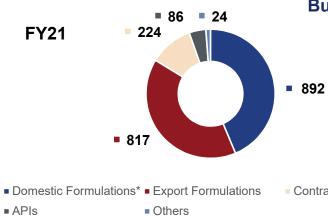
Includes MR and Supervisors

** ROCE for FY21 ROCE = EBIT/(Net Worth + Debt - Mutual Fund Investments)



Corporate Snapshot – Financial Overview

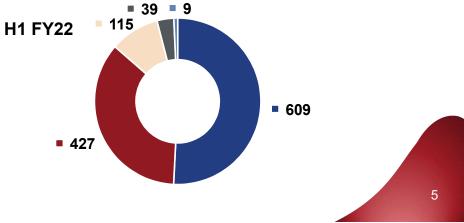




* Includes Contrast Media

Business-wise Revenue (INR crore)

Contract Manufacturing





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Transaction Overview



Transaction Overview

Transaction Overview	 Acquisition of brands and related assets from Sanzyme Private Limited in the probiotics, therapeutic nutraceuticals and reproductive health market
Brands Overview	 Sanzyme is a leading player in the probiotics and hormones segments Flagship brand "SPORLAC" is one of the leading probiotic brands in the country – launched in 1973, even today it remains one of the most trusted brands within the segment "LOBUN" is another multi-strain probiotics blend which is used to delay progression of CKD (Chronic Kidney Disease) – it is one of the most trusted formulations prescribed by leading nephrologists across the country Sanzyme also has a comprehensive range of products across all phases of the female reproductive health cycle and the most common male reproductive issues
Distribution Network	 HCPs, Hospitals & Pharmacy Networks: covering GPs, CPs, Pediatricians, Nephrologists, Urologists, Gynecologists, IVF centers Pan-India network which caters to 300,000 pharmacists and reaches 100,000 doctors
Financial Snapshot	 FY22 Estimated Revenue: INR 135 crore Gross Margin: 70%+ Sustainable EBITDA: INR 45 to 50 crore



Transaction Overview

- JBCPL will pay a consideration of ~INR 628 crore* upon successful closing of the transaction
 - The transaction is expected to close in the next two weeks subject to customary closing formalities
- JBCPL will fund the acquisition through a mix of internal accruals and short-term debt
 - As of September 30, 2021 JBCPL had ~INR 741 crore of cash on its Balance Sheet
- The acquisition will mark JBCPL's entry into the fast-growing probiotics segment, which is growing at 12-14% annually
 - >50% of the acquired brands revenue comes from the probiotics segment
- The acquisition will help JBCPL become a top-five probiotics player and create synergies with its strong prescriber base in the gastroenterology and nephrology segments. It will also mark JBCPL's entry into the IVF segment.
- Going forward, JBCPL will rely on both third-party manufacturers and Sanzyme Private Limited for its supply needs

*Excluding taxes, stamp duty and working capital



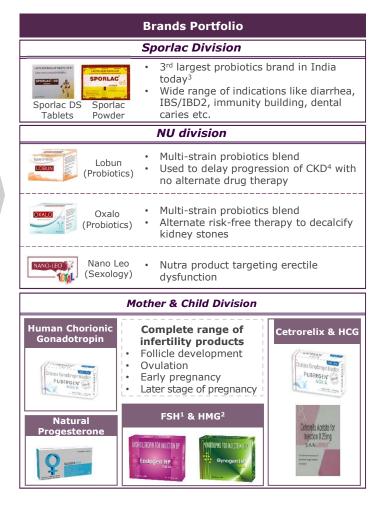
Sanzyme Portfolio Overview

Overview

- Sanzyme is engaged in the manufacturing of speciality probiotics formulations and infertility management products
- **Operates through three divisions:** Sporlac, Nephro & Urology (NU) and Mother & Child
- Key Brand Portfolio:
 - -Probiotics: Sporlac, Lobun
 - -Reproductive Health: Gynogen, Pubergen, Nano Leo

IQVIA Data MAT Dec'21 (INR crore)

Sporlac	Lobun	Gynogen	Puberge n	Nano Leo	Total
61	22	13	18	10	160



Notes: 1. Follicle Stimulating Hormone; 2. Human Menopausal Gonadotropin; 3. By value as per March IMS; 4. Chronic Kidney Disease



Transaction Overview – Key Brands



CEO's Message





Nikhil Chopra, CEO & Whole Time Director

- We are glad to announce our first acquisition which expands our presence into new therapeutic areas and increases the addressable opportunity in the India pharma market. This is in line with our stated objective of building big brands through category leaders.
- Sanzyme has been a pioneer in the probiotics segment, and we wish to build further on this legacy. This acquisition also reinforces our strategic intent to evaluate opportunities to supplement our growth ambition in India. Overall, our objective is to deploy capital judiciously to enhance value for all stakeholders.



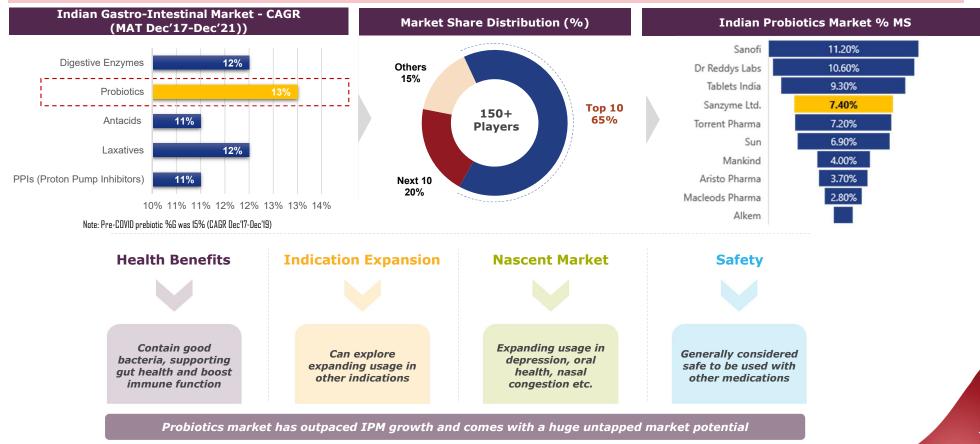
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Investment Thesis

High growth market	 Focused on high growth probiotics and reproductive health market 	Multiple levers available with JBCPL to accelerate next phase of growth
Attractive set of brands	 Leadership position in operating categories Highly scalable and go to brands portfolio with opportunities for lifecycle management Synergies with JBCPL's existing Go-To-Market mode 	
	 Potential to integrate with JBCPL's best-in-class in-cl and medico-marketing practices 	Similar prescriber base to expand presence
Margin accretive	 Robust operational metrics: secondary sales, receivables Strong profitability 	Synergies with existing therapy areas – Gastro, Nephrology
Headroom to further expand on pan-India presence	 Strong distribution network and sound business hygiene practices Leverage coverage and reach In JBCPL's pockets of strength e.g. in states like West Bengal, UP, Bihar and Kerala 	OTX potential



Probiotics presents a rapidly growing market opportunity

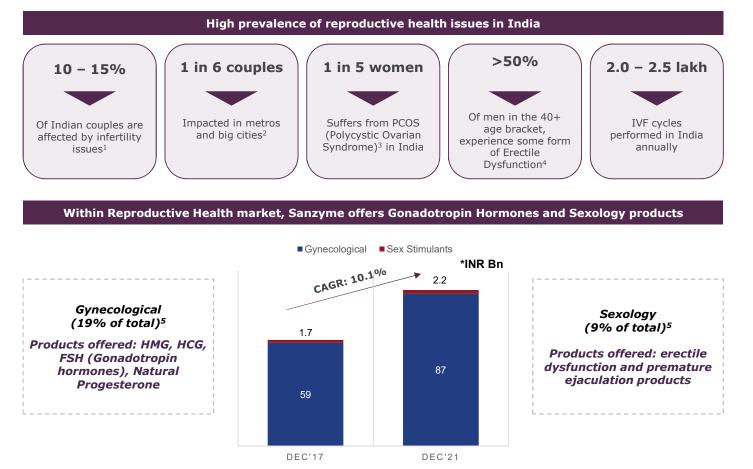


Probiotics is the fastest-growing subgroup in the Indian Gastro market

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Reproductive Health market to grow rapidly given rising incidence of infertility cases in India

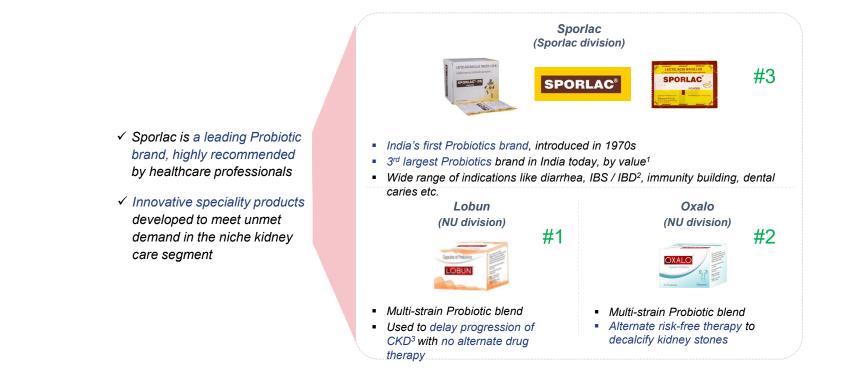


Source: IQVIA MAT DEC'21 Note: 1 AIIMS; 2. Indian Society of Assisted Reproduction; 3. PCOS Society of India; 4. National Health Portal of India; 5. As a % of FY22E sales





Strong Brand Equity: Sanzyme has created leading GTM brands in both mass and speciality probiotic segments



Ranking by category

Note: ¹ By value, as per AIOCD AWACS (MAT, Mar-20); ² Irritable Bowel Syndrome / Inflammatory Bowel Disease; ³ CKD: Chronic Kidney Disease





Headroom to further expand on pan-India presence

ics	Segment	Core	Key Brands ¹	Sales Channel	Specialist Coverage
Probiotic	Sporlac	Pioneer in probiotics category	Sporlac	Pharmacies	General Practitioners, General Physicians, Pediatricians
uctive th	(Nephro & Urology)	Novel application of probiotics in kidney care and nutraceuticals in select therapeutic segments	Lobun Nano Leo	Pharmacies	Nephrologists, Urologists, Other Specialists, General Physicians
Reproductiv Health	Reproductive Health	Gonadotropins and other hormones for pregnancy and infertility	Gynogen Pubergen	Pharmacies, dispensing hospitals	Gynecologists, IVF, IUI, Pediatricians, General Practitioners

Distribution Network		Geograp	hy Synergy
Distributio	ı Reach		RANTAC Dec MAT'21 %MS
Division	No. of Pharmacies	WEST BANGAL UTTAR PRADESH	16 16
Sporlac	3,00,000+	KOLKATA KARNATAKA	11 6
NU (Nephro & Urology)	28,000+	RAJASTHAN KERALA TELANGANA	5 5
Mother & Child	18,000+	GUJARAT PUNJAB	4 3 1
<i>Reach to ~1,00,000 HCP</i> ?	MADHYA PRADESH	1	

IVF – In vitro fertilization / IUI – Intrauterine insemination





Sanzyme offers significant synergies with JBCPL's current business lines and India GTM model

Area	Comments	Synergy
Market Opportunity	 Among the highest growing segments in Indian pharmaceutical market and gastro-enterology segment Still a nascent opportunity in India Strong OTX orientation – mix of Rx and over the counter sales Associated with immunity boost and health benefits 	✓
Therapy Strengths	 Flagship Sporlac brand is widely indicated for diarrhea, gastro disorders, in line with our therapeutic strength in gastroenterology Other specialized probiotic brand – Lobun is used for delaying Chronic Kidney Disease progression, widely with nephrologists 	✓
Prescriber Overlap	 More than 70% prescribers are GPs & CPs – core prescribers of JBCPL Other focused specialties like pediatricians, dentists, nephrologists, and diabetologists are also high potential prescribers 	\checkmark
Promotion with Existing BUs	 Paediatric and nephro specialized probiotic range can be promoted by existing business divisions 	✓



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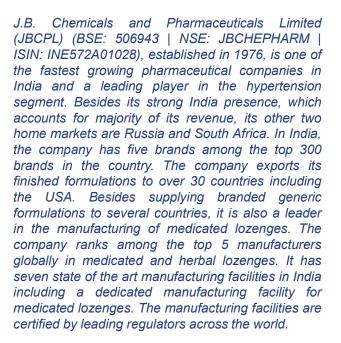


Financial Way Forward

- Acquisition of Sanzyme's brands will help accelerate growth for the India business
 - India business to now account for more than 50% of JBCPL's revenues
- Go-To-Market synergies expected to accelerate top line performance and ensure profitability of the business
- o JBCPL's IPM ranking in India should move up two places



About J.B. Chemicals & Pharmaceuticals Limited



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Thank You

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